



CAROL L. SWAN, ESQ.
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Summary of Professional Employment

Retired in 2018 after a 34-year career with the Maryland Department of Legislative Services. At the time of retirement, served as one of two deputy directors.

- From 1984 until 2002, served as Counsel to the Senate Economic and Environmental Affairs Committee specializing in environmental and education policy, elections and procurement law, and State and local government.
- From 2002 until 2013, served as Committee Staff Manager while also drafting and reviewing legislation.
- From 2013 until 2018, served as Deputy Director responsible for overseeing 50 staff, including legislation drafting and committee staff.

Areas of expertise: Statutory construction and interpretation, legislative research and analysis, understanding of State and local government, and personnel management

Education

University of Maryland School of Law, JD, 1982

University of Rochester, BA, 1979

- Political Science major with a concentration in public policy

Community Leadership

Elected as Special Tax Treasurer for the Oyster Harbor Community Association in the 2010, 2011, 2024, and 2025 community elections.

Professional Associations

Member of the Maryland Bar