

Carol Swan

Board and Officer Candidate Questionnaire For the term starting Sep 2026

1. What position are you applying for (if selecting more than one, rank choices)

☐ Board Seat (3 Year Term)

☐ Board Seat (2 year Term)

☐ Board Seat (1 year Term)

☒ SCBD Treasurer

☐ President

☐ P&H Treasurer

☐ Vice President

☐ Recording Secretary

☐ Corresponding Secretary

2. How long have you lived in OHCA? 29 years

3. Why are you interested in applying for this position?

I would like to be reelected as SCBD Treasurer for continuity in community leadership and to assist OHCA in successfully managing its resources.

4. Have you ever held office in OHCA or another community before?

Yes, I am currently serving as SCBD Treasurer and previously served as SCBD Treasurer from 2010-2012 and 2024-25.

5. What experience do you have that is related to the position in which you seek to serve? Please discuss any credentials or qualifications you possess that would speak to your ability to serve in this role.

I have served as OHCA Special Tax Treasurer for a total of four years. I bring strong organizational and time-management skills, along with a steady commitment to helping the community prosper.

6. What other experience do you have that will be helpful if you're elected?

I am an attorney with significant knowledge of State and local government.

7. What do you think OHCA's top priorities should be for next year?

- Continuing enhanced communication and transparency
- Continuing efforts to maintain and improve our community infrastructure and trying to do so in a more efficient manner while adhering to all procurement policies.
- Continuing efforts to provide sound fiscal and environmental stewardship of our special community

8. What do you see as the top 2-3 challenges OHCA faces now?

- Continuing to restore confidence in the management of OHCA.
- Following through on plans to improve infrastructure.
- Increasing community participation in committee activities; finding additional ways to offload more responsibilities to committees and management firm to promote retention in some of the more onerous officer positions (as has already been done for SCBD Treasurer).

9. What is your “vision” for OHCA?

Oyster Harbor is a very special place to live, and I have felt privileged to be a part of the community for all these years. Respect, civility and decency to others are paramount, as well as sensitivity to the environmentally fragile area in which we live. Our goal should be living in harmony with each other as well as our environment. All activities must be carried out with strict obedience of the OHCA Constitution as well as to State and local laws.

10. Have you reviewed the OHCA Constitution, and are you committed to OHCA being run in accordance with the Constitution?

Yes, I am well versed in the specifics of the OHCA Constitution and strongly believe we must adhere to its provisions.